

PUBLIC PRIVATE PARTNERSHIP (PPP) PROGRAMME

OCTOBER 2014

I. OBJECTIVE OF THE REPORT

1. The purpose of this Report is to apprise our stakeholders on the status and progress of the country's Public Private Partnership (PPP) pipeline.

II. BACKGROUND TO THE PPP PROGRAMME IN KENYA

2. The National Treasury, through the PPP Unit, is responsible for overall coordination, promotion, and oversight of the implementation of the PPP Program in the country.
3. For the last three (3) years, the National Treasury has been committed to improving and strengthening the environment for private sector participation in the country. The following deliberate initiatives have been undertaken by the government:
 - a) In December 2011, a PPP Policy was adopted with the objective of articulating the government's commitment to PPPs and to provide a basis for the enactment of a PPP Law;
 - b) On 5th December 2012, the government received a credit from the World Bank for the Infrastructure Finance and Public Private Partnerships (IFPPP) Project. The overall objective of the project is to increase private sector investment in the Kenyan infrastructure market and to improve the enabling environment so as to generate a pipeline of bankable PPP projects;
 - c) In December 2012, the PPP Act was enacted into law and became effective on 8th February 2013;
 - d) Most recently, the development of draft PPP Regulations for both the National and County governments; and
 - e) On-going: Development of PPP standard bidding documents, templates, toolkit/user guidelines/manuals.
4. The Government has approved a list of 59 PPP Projects whose status is provided here below:

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| No | PROJECT NAME | PROJECT DESCRIPTION | PROJECT STATUS |
|---|--------------------------------|---|--|
| MINISTRY OF TRANSPORT AND INFRASTRUCTURE | | | |
| 1. | 2 nd Nyali Bridge | <p>Contracting Authority: Kenya Urban Roads Authority (KURA)</p> <p>Description: Development of a 2nd Nyali Bridge connecting the Mombasa Island with the North mainland to ease congestion on the existing Nyali Bridge and to make the traffic less dependent on a single channel crossing.</p> | <p>Selection of Transaction Advisor (TA) is at the final award stage.</p> <p>The TAs first task is to identify the most suitable location for the 2nd Nyali Bridge.</p> |
| 2. | O&M of Nairobi Southern Bypass | <p>Contracting Authority: Kenya National Highways Authority (KeNHA)</p> <p>Description: The construction of the 28.6 km dual carriageway is on-going under the China Road and Bridge Corporation (K). Upon completion, the project has been proposed under the Operation and Maintenance (O&M) PPP scheme, whereby the private party, to be awarded through a competitive bidding process, will operate and maintain the road.</p> | <p>Recruitment of Transaction Advisors: Evaluation of Request for Proposals (RfP) bids</p> |
| 3. | O&M of Nairobi - Thika Road | <p>Contracting Authority: Kenya National Highways Authority (KeNHA)</p> <p>Description: Operation and Maintenance (O&M) of the 50 km superhighway under a PPP scheme.</p> | <p>Recruitment of Transaction Advisors: Evaluation of Request for Proposals (RfP) bids</p> |

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|-----------|--|--|---|
| 4. | Dualling of Nairobi - Nakuru Road | <p>Contracting Authority: Kenya National Highways Authority (KeNHA)</p> <p>Description: The Project is envisaged to apply a Public Private Partnership (PPP) arrangement for the development and operation of the 157 km Nairobi-Nakuru Road (A104) which forms part of the Trans-African Highway (Northern Corridor).</p> | <p>Recruitment of Transaction Advisors:</p> <p>Negotiations with the highest technically evaluated Transaction Advisor (TA) has commenced</p> |
| 5. | Dualling of Mombasa - Nairobi Highway | <p>Contracting Authority: Kenya National Highways Authority (KeNHA)</p> <p>Description: The upgrading, capacity expansion and subsequent operation and maintenance of the heavily trafficked 485 km Mombasa-Nairobi Highway (A109) through a PPP arrangement.</p> <p>The Highway forms part of the longer Trans-African Highway (Northern Corridor) which is the main transport route serving East and Central African countries from the Indian Ocean seaport of Mombasa.</p> | <p>Recruitment of Transaction Advisors:</p> <p>Negotiations with the highest technically evaluated Transaction Advisor (TA) has commenced</p> |
| 6. | O&M of JKIA Terminal 2 (Greenfield Terminal) | <p>Contracting Authority: Kenya Airports Authority (KAA)</p> <p>Description: With a capacity of 20 million pax per year, the Operation and Maintenance (O&M) of the new terminal is to be handled by the private sector.</p> | <p>Construction work under public funds is on-going and is expected to be complete by 2017</p> |

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|-----------|---|--|---|
| 7. | Development and Management of Inflight Catering Kitchen at JKIA | <p>Contracting Authority: Kenya Airports Authority (KAA)</p> <p>Description: Bring in a 2nd in-flight kitchen operator at Jomo Kenyatta International Airport to increase competition leading to improved service delivery and quality of service.</p> | <p>On 14th May 2014, KAA signed a contract with global airline caterer - LSG Sky Chefs Consortium.</p> <p>Site possession by the contractor is on-going and construction of the 20 year concession project is expected to commence soon.</p> |
| 8. | Development and Management of Food Courts at JKIA | <p>Contracting Authority: Kenya Airports Authority (KAA)</p> <p>Description: Construction of Food Courts to include a restaurant, coffee shop, 12 individual food courts, multipurpose shops, ATM lobby, banking facility and a customer care desk facilities at JKIA.</p> | <p>Construction of the 15 year concession project is currently at 80% complete and is estimated to be operational towards early next year, 2015.</p> |
| 9. | Government Flying School | <p>Contracting Authority: Kenya Civil Aviation Authority (KCAA)</p> <p>Description: Establishment of a government flight training school at the East African School of Aviation, the training directorate of KCAA, in partnership with the private sector.</p> | <p>Recruitment of Transaction Advisors - Terms of Reference (ToR) stage</p> |
| 10. | Mombasa 2 nd Container Terminal Phase 2&3 | <p>Contracting Authority: Kenya Ports Authority (KPA)</p> <p>Description: Private Parties will be invited to operate and maintain the 2nd Container Terminal now under construction through funding from JICA.</p> | <p>Construction of Phase 1 of the new container terminal is on-going with an estimated end date of March 2016.</p> <p>Transaction Advisor for Phase 2 on board and the drafting of concession plan is on-going.</p> |

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|-----------|--|---|---|
| 11. | Conversion of Berth 11 - 14 into container terminals | <p>Contracting Authority: Kenya Ports Authority (KPA)</p> <p>Description: Conversion of berths 11 - 14 into container terminal on a PPP.</p> | Project Concept Stage |
| 12. | Kisumu Sea Port | <p>Contracting Authority: Kenya Ports Authority (KPA)</p> <p>Description: Development of Kisumu Port into a modern commercial Lake Port to serve the growing trade in the EAC region on a BOT basis.</p> | <p>Recruitment of Transaction Advisors:</p> <p>Negotiations with the highest technically evaluated Transaction Advisor (TA) set to commence in Nov 2014</p> |
| 13. | Lamu Port Development Project | <p>Contracting Authority: Kenya Ports Authority (KPA)</p> <p>Description: Regional project with components of Lamu Port, Railway, Airport, Roads, Refinery, Pipelines of crude and refined oil as well as resort cities. Some of the development will be tendered through a PPP.</p> | Project Concept Stage |
| 14. | Multi Storey Terminal at Likoni | <p>Contracting Authority: Kenya Ferry Services Limited (KFSL)</p> <p>Description: Development of a multi-storey terminal on 1.6Ha in Mombasa to provide a modern ferry terminal, parking, bus terminal as well as a variety of commercial services to maximize revenue potential of the site.</p> | Provision of Transaction Advisory services - Feasibility Study stage |

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| 15. | Integrated Marine Transport System (IMTS) | <p>Contracting Authority: Mombasa County</p> <p>Description: Development and operation of an IMTS on the vast Indian Ocean involving the provision of regular ferry services with landing on the Mombasa Island, Mainland North, and South & West i.e. water bus; leisure ferry services around Mombasa – cruise vessels; water taxis; coastal ferry services linking all coastal towns between Mombasa and Lamu and associated islands; and floating hotels.</p> | Provision of Transaction Advisory (TA) Services - Feasibility Study stage |
| 16. | Nairobi Commuter Rail Services | <p>Contracting Authority: Kenya Railways Corporation (KRC)</p> <p>Description: Rehabilitation of existing 100km railway line, doubling of sections and support infrastructure. Design and provision of rolling stock and operation of the commuter rail link between Nairobi CBD and the Airport.</p> | Provision of Transaction Advisory (TA) Services - Feasibility Study stage |
| 17. | Multi-level Car park Facility in Mombasa | <p>Contracting Authority: Mombasa County</p> <p>Description: Mombasa County owns a plot of about 3 acres at Makandara grounds, in the central business district, that is currently used as an informal parking lot. The project seeks to redevelop the site and construct a multi-storey parking facility with a capacity of 5,000 cars.</p> | Project Concept Stage |

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|---|--|--|---|
| MINISTRY OF ENERGY AND PETROLEUM | | | |
| 18. | Implementation of 400MW Menengai Phase I Geothermal Dev. Project | <p>Contracting Authority: Geothermal Development Co. (GDC)</p> <p>Description: A green field electricity generation project whose objective is to increase the installed national capacity by an additional 400MW.</p> | 1 st 150 MW – Request for Proposals (RfP) stage for IPP GDC is currently undertaking feasibility study for the remaining 250 MW |
| 19. | Implementation of 800MW Menengai Phase 2 Geothermal Dev. Project | <p>Contracting Authority: Geothermal Development Co. (GDC)</p> <p>Description: A green field electricity generation project whose objective is to increase the installed national capacity by an additional 800MW.</p> | Project Concept Stage |
| 20. | Implementation of 800MW Bogoria-Silali Phase 1 GDC | <p>Contracting Authority: Geothermal Development Co. (GDC)</p> <p>Description: A green field electricity generation project whose objective is to increase the installed national capacity by an additional 800MW. The Bogoria-Silali block comprises of Bogoria, Baringo, Arus, Korosoi, Chepchuk, Paka and Silali prospects.</p> | Project Concept Stage |
| 21. | 800MW Liquefied Natural Gas (LNG) Power Plant at Dongo Kundu | <p>Contracting Authority: Ministry of Energy and Petroleum (MoE&P)</p> <p>Description: 800MW LNG power plant to be located at Dongo Kundu in Mombasa on design, finance, construct, own, operate and maintain for a period of 20 years.</p> | Tender cancelled. |

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| 22. | 560MW Geothermal Project Pipeline at the Olkaria Field | <p>Contracting Authority: Kenya Electricity Generating Company (KenGen)</p> <p>Description: 560MW Geothermal project pipeline (divided into four equal projects of 140MW each) on Build, Own, Operate and Transfer basis for a period of 15 years.</p> | Recruitment of Transaction Advisors - Terms of Reference (ToR) stage |
| 23. | 980MW Coal Plant in Lamu | <p>Contracting Authority: Ministry of Energy and Petroleum</p> <p>Description: Generation of 980MW of power by IPPs on a Build, Own, Operate and Transfer basis for 20 to 25 years.</p> | Selection of an Independent Power Producer (IPP) – Negotiations stage |
| 24. | 300MW Geothermal Plant at Suswa | <p>Contracting Authority: Geothermal Development Company (GDC)</p> <p>Description: A greenfield electricity generation project which aims to contribute up to 300MW towards the Least Cost Power Development Plan. IPPs will be invited to buy the steam from GDC under a Steam Purchase Agreement, and sell the electricity it generates to the KPLC under a PPA, thereby recouping its investment cost.</p> | Project Concept Stage |
| 25. | 40MW Solar Power Plant at Muhoroni, Kisumu County | <p>Contracting Authority: Ministry of Energy and Petroleum</p> <p>Description: Procure an independent power producer for generation of 40MW solar energy at the Muhoroni area of Kisumu County.</p> | Project Concept Stage |

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| 26. | Off Shore Jetty | <p>Contracting Authority: National Oil Corporation of Kenya (NOCK)</p> <p>Description: Development, operation and maintenance of the Mombasa offshore loading and offloading jetty and tank-farm project under a PPP arrangement.</p> | Recruitment of Transaction Advisors – Evaluation of EOI stage |
| MINISTRY OF ENVIRONMENT, WATER AND NATURAL RESOURCES | | | |
| 27. | Nairobi Solid Waste Management | <p>Contracting Authority: Nairobi County Government</p> <p>Description: Collection, transporting, recycling, sorting, landfill and generation of power for the solid waste management for Nairobi by the private party.</p> | Project Concept stage |
| 28. | Mombasa Solid Waste Management | <p>Contracting Authority: Mombasa County Government</p> <p>Description: Construction of sanitary land fill in South and North Coast and transfer stations, access roads and commissioning of existing land fill at Kibarani with processing capacity of 600 metric tons/day.</p> | Project Concept stage |

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| 29. | Nakuru Solid Waste Management | <p>Contracting Authority: Nakuru County Government</p> <p>Description: Implementation of an Integrated Solid Waste Management by enhancing the Solid Waste Re-use, Recycle and Reduction (3Rs) principles in the following urban areas: Nakuru, Naivasha, Molo, Njoro, Mai Mahiu, Mau Narok, Gilgil, and Kabazi.</p> | Recruitment of Transaction Advisors - Terms of Reference (ToR) stage |
| 30. | Nairobi Bulk Water Supply | <p>Contracting Authority: Athi Water Services Board (AWSB)</p> <p>Description: Construction of Maragwa and Ndarugu Dams and the supply of bulk water to Nairobi County on a PPP basis</p> | Project Concept Stage |
| 31. | Mwache Multipurpose Dam | <p>Contracting Authority: Coast Development Authority (CDA)</p> <p>Description: Construction of a dam with capacity of 209million m³, supply of 190,000 of m³ of domestic water/day and irrigation of 5,050Ha</p> | Provision of Transaction Advisory (TA) Services - Feasibility Study stage |
| 32. | Turkwel Downstream Irrigation | <p>Contracting Authority: Kerio Valley Development Authority (KVDA)</p> <p>Description: Development of 3,215Ha of land for irrigation</p> | Provision of Transaction Advisory (TA) Services - Feasibility Study stage |

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| No | PROJECT NAME | PROJECT DESCRIPTION | PROJECT STATUS |
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| 33. | Arror Multipurpose Dam | <p>Contracting Authority: Kerio Valley Development Authority (KVDA)</p> <p>Description: Construction of a Dam, generation of 80MW hydro power, irrigation of 5,000 Acres</p> | Provision of Transaction Advisory (TA) Services - Feasibility Study stage |
| 34. | Munyu Multipurpose and Greater Kibwezi irrigation | <p>Contracting Authority: Tana & Athi Water Rivers Development Authority</p> <p>Description: Construction of a Dam with 625 mil cm³, 40MW hydro power generation, 13,000Ha irrigation and water supply.</p> | Provision of Transaction Advisory (TA) Services - Feasibility Study stage |
| 35. | Tana Delta Irrigation | <p>Contracting Authority: Tana & Athi Water Rivers Development Authority</p> <p>Description: Expansion of irrigation scheme from 1,763Ha to 5,000Ha to produce 24,000 Metric tons of rice/annum</p> | Provision of Transaction Advisory (TA) Services - Feasibility Study stage |
| 36. | Tana Delta irrigation sugar project | <p>Contracting Authority: Tana & Athi Water Rivers Development Authority</p> <p>Description: Development of 20,000Ha of sugar fields and construction of 10,000 capacity sugar processing plant and installation of a 34MW cogeneration power plant and installation of ethanol plant with capacity of 75,000ltrs/day</p> | Provision of Transaction Advisory (TA) Services - Feasibility Study stage |

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|--|---|---|--|
| 37. | Nandi Forest Multipurpose Dam | <p>Contracting Authority: Lake Basin Development Authority</p> <p>Description: Construction of a Dam, generation of 50MW hydro power, irrigation of 7,000Ha</p> | Recruitment of Transaction Advisory (TA) Services - Terms of Reference (ToR) stage |
| 38. | Magwagwa Multipurpose dam | <p>Contracting Authority: Lake Basin Development Authority</p> <p>Description: Construction of a dam, installation of 120MW hydroplant, and development of 15,000Ha of irrigated land</p> | Recruitment of Transaction Advisory (TA) Services - Terms of Reference (ToR) stage |
| MINISTRY OF EDUCATION, SCIENCE AND TECHNOLOGY | | | |
| 39. | Kenyatta University Students Hostels | <p>Contracting Authority: Kenyatta University</p> <p>Description: Development of students hostels to accommodate 6,000 students</p> | Selection of Private Party – Negotiation with preferred bidder stage |
| 40. | Moi University Students Hostels | <p>Contracting Authority: Moi University</p> <p>Description: Construction of 7 student hostels/blocks to accommodate 9,880 No. students on a Build-Operate-Transfer (BOT) PPP model</p> | Recruitment of TAs – Evaluation of Expressions of Interest (EOI) stage |
| 41. | Embu University College Student Accommodation Hostels | <p>Contracting Authority: Embu Uni. College</p> <p>Description: Development of a multi-storey, multi-block hostel complex on a Design, Construct, Finance, Operate and Transfer PPP basis, that will cater for the accommodation of approx. 3,840 No. undergraduate and 200 No. postgraduate students</p> | Recruitment of TAs – Evaluation of Expressions of Interest (EOI) stage |

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| No | PROJECT NAME | PROJECT DESCRIPTION | PROJECT STATUS |
|-----------|--|--|--|
| 42. | Maseno University Student Accommodation Hostels | <p>Contracting Authority: Maseno University</p> <p>Description: Development of a "Student Village" that would accommodate 10,000 No. students in its main campus students, as well as provide attendant commercial services such as shops, restaurants, eateries, document services, banks as well as a retail anchor tenants such as Nakumatt, Tusky's, Ukwala or Naivas.</p> | Provision of Transaction Advisory services - Feasibility Study stage |
| 43. | Egerton University Student Accommodation Hostels | <p>Contracting Authority: Egerton University</p> <p>Description: Development of accommodation hostels for 5,120 undergraduate and 1,000 post-graduate and in-service students on a PPP basis.</p> | Recruitment of TAs – Evaluation of Expressions of Interest (EOI) stage |
| 44. | SEKU Student Accommodation Hostels | <p>Contracting Authority: SEKU</p> <p>Description: PPP scheme to accommodate 7,000 undergraduate students, 1,000 Post-Graduate students, a mess to next to the hostels and entertainment rooms.</p> | Recruitment of TAs – Evaluation of Expressions of Interest (EOI) stage |
| 45. | Kenya School of Government - Embu | <p>Contracting Authority: Kenya School of Government - Embu</p> <p>Description: Construction and commissioning of a 400 self-contained single room occupancy hostel – conference centre complex at the Embu Campus</p> | Recruitment of TAs – Evaluation of Expressions of Interest (EOI) stage |

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| No | PROJECT NAME | PROJECT DESCRIPTION | PROJECT STATUS |
|--|---|--|---|
| 46. | Jomo Kenyatta University of Agriculture and Technology (JKUAT) Projects | <p>Contracting Authority: JKUAT</p> <p>Description:</p> <p>a) Juja Student Hostels and Lecturers Guest Houses: Construction of student hostels to cater to 20,000 No. undergraduate and 1,000 No. graduate students and 50 No. lecturers guest houses at JKUAT Main Campus</p> <p>b) Juja Common Lecture Building: Construction of a common lecture building at the JKUAT Main Campus to accommodate an additional 4,600 No. students</p> <p>c) Westlands Campus Tuition Block Construction of tuition block (i.e. lecture rooms, theatre rooms, laboratories, library and offices) at JKUAT Westlands Campus to accommodate an additional 7,000 No. students</p> <p>d) Juja College of Engineering and Technology (CoETECH): The CoETECH building at JKUAT Main Campus. The proposed project is intended to provide a complex where all the engineering facilities such as laboratories, drawing studios, administrative offices, staff offices, lecture/teaching facilities will be located.</p> | Engagement with Transaction Advisors – contract negotiation stage |
| MINISTRY OF LAND, HOUSING AND URBAN DEVELOPMENT | | | |
| 47. | Civil Servants Housing Project | <p>Contracting Authority: Ministry of Land, Housing and Urban Development</p> <p>Description: Development of 10,000 civil servants housing scheme in Shauri Moyo, Park Road and Starehe in Nairobi through a PPP contractual arrangement.</p> | Selection of Private Party – Request for Proposal stage |

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|---|--|---|---|
| MINISTRY OF EAST AFRICAN AFFAIRS, COMMERCE AND TOURISM | | | |
| 48. | Mombasa International Convention Centre (MICC) | <p>Contracting Authority: Tourism Finance Corporation (TFC)</p> <p>Description: Entails the development of a multi-purpose Convention Centre on a PPP basis, with a contemporary design to ensure large event(s) are successful in Kenya.</p> | Provision of Transaction Advisory (TA) Services - Feasibility Study stage |
| 49. | Development of Marina in Shimoni | <p>Contracting Authority: Tourism Finance Corporation (TFC)</p> <p>Description: Entails a facility located on a water body that provides secure moors, landing place (dock, berths jetties), piers ramps/slips and stores for pleasure (luxury boats/yachts), repairs, refueling, restaurant.</p> | Project Concept Stage |
| 50. | First Class Hotel at Bomas of Kenya | <p>Contracting Authority: Kenya Tourist Development Corporation (KTDC)</p> <p>Description: Build, Finance and Operate a First Class hotel on a PPP basis</p> | Project Concept Stage |

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| No | PROJECT NAME | PROJECT DESCRIPTION | PROJECT STATUS |
|---|---|--|-----------------------|
| MINISTRY OF INFORMATION, COMMUNICATIONS AND TECHNOLOGY | | | |
| 51. | National Data Centre | <p>Contracting Authority: Ministry of ICT</p> <p>Description: Development of a 4 tier data center</p> | Project Concept Stage |
| 52. | National Land Information Management and National Spatial Data Base | <p>Contracting Authority: Kenya ICT Authority</p> <p>Description: Involves installation of a National land Information management system.</p> | Project Concept Stage |
| MINISTRY OF HEALTH | | | |
| 53. | Equipment Lease and Infrastructure Improvement | <p>Contracting Authority: Ministry of Health</p> <p>Description: Equipment of health facilities with modern and specialized diagnostic equipment and infrastructure development to facilitate the installation of the equipment for 93 hospitals across all Counties at both levels 4 and 5.</p> | Project Concept Stage |

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| No | PROJECT NAME | PROJECT DESCRIPTION | PROJECT STATUS |
|-----------|--|--|--|
| 54. | 300-Bed Hospital at KNH - Private Wing | <p>Contracting Authority: Kenyatta National Hospital (KNH)</p> <p>Description: Development of the first full health PPP project in Kenya to provide local access to state-of-the-art specialty care thereby reducing the need to travel. A build-operate-transfer PPP where the private party finances, constructs, operates and maintains (O&M) the envisaged seven-storey to house 300-bed hospital building.</p> | Provision of Transaction Advisory (TA) Services - Evaluation of Expression of Interest (EOI) stage |
| 55. | ICT Services at Kenyatta National Hospital (KNH) | <p>Contracting Authority: Ministry of Health</p> <p>Description: Development of ICT platform with several modules to manage hospital services including financial, procurement, drug supply, record management, patient management etc.</p> | Provision of Transaction Advisory (TA) Services - Feasibility Study stage |
| 56. | Oxygen Plant | <p>Contracting Authority: Ministry of Health</p> <p>Description: Improvement of Medical Oxygen Supply involves supply, installation, commissioning, operation, maintenance and transfer of 22 oxygen generating plants in 11 hospitals</p> | Project Concept Stage |

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|---|-----------------------------|--|---|
| MINISTRY OF INTERIOR AND COORDINATION OF NATIONAL GOVERNMENT | | | |
| 57. | National Police Housing | <p>Contracting Authority: Ministry of Interior and Coordination of National Government</p> <p>Description: Construction of 50,000 housing units</p> | Provision of Transaction Advisory (TA) Services - Feasibility Study stage |
| 58. | Prison Housing | <p>Contracting Authority: Ministry of Interior and Coordination of National Government</p> <p>Description: Construction of 16,000 housing units</p> | Provision of Transaction Advisory (TA) Services - Feasibility Study stage |
| MINISTRY OF INDUSTRIALIZATION AND ENTERPRISE DEVELOPMENT | | | |
| 59. | Special Economic Zone (SEZ) | <p>Contracting Authority: Ministry of Industrialization and Enterprise Development</p> <p>Description: Establishment of an SEZ at Dongo Kundu in Mombasa</p> | Project Concept stage |